## NEVADA CITY SIX-MONTH STRATEGIC OBJECTIVES

July 24, 2009 - January 15, 2010

### THREE-YEAR GOAL: Maintain financial solvency

| WHEN     WHO     WHAT     STATUS     COMMENTS       1. At the September 23, 2009 City Council meeting     Finance Director and City Manager including what fees need to be updated and a fined on a plan for updating the fee structure, including what fees need to be updated and a fined on a chievement.     Develop and present to the City Council or review and direction a plan for updating the fee structure, including what fees need to be updated and a fined or achievement.     X     X     X       2. At the October 21, 2009 City Council meeting     Finance Director and City Manager revenue and expenditure projection for the General meeting     Prepare and present to the City Council a 3-year revenue and expenditure projection for the General plan to have a 8% financial reserve in the General plan to have a 8% financial reserve in the General Fund budget without increasing debt.     X     X       4. At the November and Finance Director Director and Finance Director Director and Finance Director Director and Finance Director Director Dire   |  |  |  | 4         |              |         |          |
|--|--|--|--|-----------|--------------|---------|----------|
| the September 7, 2009 City Council meeting 21, 14 the October 21, 15 the October 21, 16 City Manager 209 City Council meeting 21, 16 City Manager 21, 17 Finance Director 21, 17 Finance Director 21, 18 City Manager 22, 19 City Council 22, 19 City Council 23 Fund and the Water and Sewer Enterprise Funds. 24 Fund and the Water and Sewer Enterprise Funds. 34 X Seeting 36 City Manager (lead) 36 City Council 37 Fund budget without increasing debt. 37 Fund budget without increasing debt. 38 Fund budget without increasing debt. 39 City Council 39 Fund budget without increasing debt. 30 City Manager (lead) 30 City Council 39 Fund budget without increasing debt. 30 City Manager (lead) 30 City Council 39 Fund budget without increasing debt. 30 City Manager (lead) 30 Develop and present to the City Council for action a recommendation(s) regarding incremental water 30 City Manager (lead) 30 Develop and present to the City Council for action a recommendation(s) regarding incremental water 30 City Manager (lead) 30 Develop and present to the City Council for action a recommendation(s) regarding incremental water 30 City Manager (lead) 30 Develop and present to the City Council for action a recommendation(s) regarding incremental water 30 City Manager (lead) 30 City Council 60 City Manager (lead) 30 Develop and present to the City Council 60 City Council 60 City Manager (lead) 60 City Council 60 City Manager (lead) 60 City Council 60 City Manager 60 City Manager 60 City Manager 60 City Manager 70 City Manager | WHEN   | МНО  | WHAT   | <b>10</b> | STATUS       |         | COMMENTS |
| the September 3, 2009 City and City Manager and direction a plan for updating the fee structure, including what fees need to be updated and a timeline for achievement.  Prepare and present to the City Council a 3-year revenue and expenditure projection for the General Fund and the Water and Sewer Enterprise Funds.  Pevelop and present to the City Council a 3-year revenue and expenditure projection for the General Fund and the Water and Sewer Enterprise Funds.  Develop and present to the City Council for action a plan to have a 8% financial reserve in the General Fund budget without increasing debt.  City Manager (lead) Director and Finance Director plan to have a 8% financial reserve in the General Fund budget without increasing debt.  Develop and present to the City Council for action a recommendation(s) regarding incremental water rates.  |  |  |  | DONE      | ON<br>TARGET | REVISED |          |
| the October 21, Finance Director revenue and present to the City Council a 3-year revenue and expenditure projection for the General Fund and the Water and Sewer Enterprise Funds.  The October 21, Finance Director and City Manager leeting  Develop and present to the City Council for action a plan to have a 8% financial reserve in the General Fund budget without increasing debt.  City Council a 3-year revenue and expenditure projection for the General Fund and the Water and Sewer Enterprise Funds.  Develop and present to the City Council for action a recommendation(s) regarding incremental water rates.   | 1. At the September 23, 2009 City Council meeting        | Finance Director<br>and City Manager           | Develop and present to the City Council for review and direction a plan for updating the fee structure, including what fees need to be updated and a timeline for achievement. |           | ×            |         |          |
| t the October 21, Finance Director 209 City Council and City Manager 21, eeting  Develop and present to the City Council 50 financial reserve in the General Fund budget without increasing debt.  City Manager (lead) 209 City Council 209 City Cou | 2.<br>At the October 21,<br>2009 City Council<br>meeting | Finance Director                               | Prepare and present to the City Council a 3-year revenue and expenditure projection for the General Fund and the Water and Sewer Enterprise Funds.                             |           | ×            |         |          |
| t the November City Manager (lead) Oo9 City Council and Finance recommendation(s) regarding incremental water preting Director   | 3. At the October 21, 2009 City Council meeting          | Finance Director and City Manager              | Develop and present to the City Council for action a plan to have a 8% financial reserve in the General Fund budget without increasing debt.                                   |           | ×            |         |          |
|  | 4.<br>At the November<br>2009 City Council<br>meeting    | City Manager (lead)<br>and Finance<br>Director | Develop and present to the City Council for action a recommendation(s) regarding incremental water rates.  |           | ×            |         |          |

## THREE-YEAR GOAL: Improve and update the infrastructure

| WHEN  | ОНМ   | WHAT   | STATUS          | COMMENTS                |
|---|---|--|-----------------|-------------------------|
|   |   |  | DONE ON REVISED |                         |
| 1.<br>By September 1,<br>2009   | City Manager (lead), City<br>Engineer, Director of<br>Public Works and Police<br>Chief  | Apply for grant funding for an expanded parking lot at the rear of the National Hotel.   | ×               | Revised to Nov 18, 2009 |
| 2.<br>By October 1, 2009  | City Manager and City<br>Engineer   | Locate funding for preparation of a Water Rates<br>Fee Study.  | ×               |                         |
| 3.<br>At the November<br>2009 City Council<br>meeting                                       | City Manager (lead), City<br>Engineer, Director of<br>Public Works, Mayor<br>Reinette Senum and<br>Council Member Sally<br>Harris, working with<br>PG&E | Present to the City Council for action a preliminary design and feasibility study for a solar farm at the old Nevada City Airport. | ×               |                         |
| 4. By January 15, 2010, contingent upon City Council determining the solar farm is feasible | City Manager (lead), City<br>Engineer, Director of<br>Public Works, Mayor<br>Reinette Senum and<br>Council Member Sally<br>Harris                       | Apply for grant funding to establish a solar farm at the old Nevada City Airport.  | ×               |                         |
| 5.<br>At the January 15,<br>2010 City Council<br>meeting                                    | Wastewater Plant<br>Supervisor  | Present to the City Council for direction an action plan for meeting new effluent limitations through 2012.                        | ×               |                         |
| FUTURE: By February 1, 2010   | Public Works Director and City Engineer   | Present to the City Council a completion report of actual Measure S expenses for 2009.   | ×               |                         |

| FUTURE:<br>By   | FUTURE: At the February 25, 2010 City Council meeting   |
|---|---|
| Public Works Director and City Engineer                                     | FUTURE: At the February 25, Public Works Director 2010 City Council and City Engineer meeting                                   |
| Complete and present to the City Council mapping of the water/sewer system. | Present to the City Council for action a work plan for Measure S street overlays and related water/sewer improvements for 2010. |
|   | ×   |
|   |   |
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|   |   |
|   |   |

# THREE-YEAR GOAL: Improve organizational effectiveness and efficiency

| WHEN   | WHO  | WHAT   |      | STATUS       |         | COMMENTS |
|--|--|--|------|--------------|---------|----------|
|  |  |  | DONE | ON<br>TARGET | REVISED |          |
| 1. Within 24 hours of receiving a complaint                              | The staff person to whom the complaint was given   | Call the complainant to say that the information was received and action to be taken.                          |      | ×            |         |          |
| 2. Beginning in August 2009 and for each City Council meeting thereafter | Mayor and City Manager   | Build the agenda for the City Council meetings.  |      | ×            |         |          |
| 3.<br>By August 15,<br>2009  | Parks and Recreation Supervisor and Council Member Robert Bergman, working with the Website Committee and a consultant | Ensure the launch of the new City website.   | ×    |              |         |          |
| 4. At the August 26, 2009 City Council meeting                           | Mayor Reinette Senum and the City Manager  | Present to the City Council for action a mechanism to determine whether or not to pursue grant opportunities.  | ×    |              |         |          |
| 5.<br>By October 31,<br>2009   | Human Resources<br>Director and City<br>Manager  | Identify who plans to retire in the next three years, attempt to stagger retirements and schedule recruitment. |      | ×            |         |          |
| FUTURE:<br>By February 1,<br>2010  | Parks and Recreation<br>Supervisor and Council<br>Member Robert<br>Bergman   | Evaluate how effective is in helping with communication and present the results to the City Council.           |      | ×            |         |          |

| By  |  |
|---|--|
| Finance Director and<br>Council Member Robert<br>Bergman                                |  |
| Ensure the development and implementation of a computer-based Customer Service Program. |  |
|   |  |
|   |  |

| FUTURE: By   | Finance Director and<br>Council Member Robert<br>Bergman   | Ensure the development and implementation of a computer-based Customer Service Program.  |      |        |         |          |
|--|--|--|------|--------|---------|----------|
|  |  |  |      |        | -       |          |
| THREE-YEAR   | २ GOAL: <i>Improve</i>   | THREE-YEAR GOAL: Improve economic development  |      |        |         |          |
| WHEN   | ОНМ  | WHAT   |      | STATUS |         | COMMENTS |
|  |  |  | DONE | ON     | REVISED |          |
| 1.<br>In September 2009<br>and quarterly<br>thereafter | Council Member Robert Bergman (lead), Finance Director and City Manager, working with the Community Courthouse Committee | Develop a process for retaining the courthouse downtown in Nevada City.  |      | ×      |         |          |
| 2.<br>By October 1, 2009                               | Council Member Robert<br>Bergman   | Report to the City Council on the design and use changes of Calanan Park.  |      | ×      |         |          |
| 3.<br>By January 15,<br>2010                           | Treasurer and City<br>Manager  | Identify at least one grant for each of the following: the arts, business development and building infrastructure and report the results to the Management Team for follow up. |      | ×      |         |          |
| 4.<br>By January 15,<br>2010                           | City Treasurer   | Identify funding to help local organizations market Nevada City and report the results to the City Council.  | CD.  | ×      |         |          |

## THREE-YEAR GOAL: Protect current sphere of influence

| WHEN   | ОНМ  | WHAT   |      | STATUS       |         | COMMENTS |
|--|--|--|------|--------------|---------|----------|
|  |  |  | DONE | ON<br>TARGET | REVISED |          |
| 1.<br>At the August 12,<br>2009 City Council<br>workshop                               | City Planner   | Present to the City Council for direction the annexation of Hurst Ranch.   | ×    |              |         |          |
| 2.<br>By October 1, 2009   | Fire Chief and City<br>Planner   | Present to the City Council for action a draft tax sharing agreement between the City and County Fire Departments for future annexation as directed by LAFCo.  |      | ×            |         |          |
| 3. By December 15, 2009 and annually thereafter, contingent upon City Council approval | City Planner (lead), City<br>Engineer, Fire Chief,<br>Planning Commissioner<br>John Parent and Council<br>Member Robert<br>Bergman | Provide an Annual Report to LAFCO on updates to infrastructure and annexation projects.  | iò   | ×            |         |          |
| 4. By December 15, 2009 and annually thereafter  | Fire Chief, with input from the Department Heads   | Compile a list of improvements of City services as a component of the annual report to LAFCO.  |      | ×            |         |          |
| 5.<br>By January 15,<br>2010   | City Planner and City<br>Engineer  | Examine areas within our sphere of influence and identify what the City would like to be in/developed in those areas, including encouraging property owners in the sphere to be a part of our desired plans. |      | ×            |         |          |
| 6.<br>By January 15,<br>2010   | City Engineer and City<br>Planner  | Present to the City Council for action, as directed by LAFCo, the transportation level of service (e.g., traffic standards) for Nevada City.   |      | ×            |         |          |

### **RESOLUTION NO. 2009-XX**

### A RESOLUTION OF THE CITY OF NEVADA CITY APPROVING BAD DEBT WRITE OFF FOR FISCAL YEAR 2008-2009

WHEREAS, some previous residents of the City of Nevada City incurred a debt for water and sewer usage to the City of Nevada City,

WHERAS there is limited opportunity to collect those debts, and

WHEREAS, good accounting procedures direct the City to write off debts doubtful for collection.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Nevada City, hereby approves the write off of the following bad debt as listed:

| Customer       | Amount Owed | For         |
|----------------|-------------|-------------|
| Ronald Cherry  | \$561.50    | Water/Sewer |
| Timothy Davies | \$126.54    | Water/Sewer |
| James King     | \$208.16    | Water/Sewer |
| Scott Smith    | \$590.08    | Water/Sewer |
| Rick Zunino    | \$38.94     | Water       |
| David Bandy    | \$1,092.80  | Sewer       |
| Ronald Sasaki  | \$510.00    | Sewer       |
| Roxanne Vieira | \$1,571.80  | Sewer       |
| Total          | \$4,699.82  |             |

**PASSED AND ADOPTED** at the regular meeting of the City Council of the City of Nevada City on the 9<sup>th</sup> day of September, 2009 by the following vote:

| Niel Locke, | City Clerk | -                     |  |
|-------------|------------|-----------------------|--|
| ATTEST:     |            | Reinette Senum, Mayor |  |
| ABSTAIN:    | NONE       |                       |  |
| ABSENT:     | NONE       |                       |  |
| NOES:       | NONE       |                       |  |
| AYES:       | NONE       |                       |  |
|             |            |                       |  |